

**MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK 2026/2027
SPEECH BY THE EXECUTIVE MAYOR OF RUSTENBURG LOCAL MUNICIPALITY
COUNCILLOR SHIELA SHIRLEY KGOMOTSO MABALE HUMA ON FRIDAY 29
MAY 2026, RUSTENBURG CIVIC CENTRE**

Honourable Speaker

Single Whip, Cllr Rapula Makhanda

MPAC Chairperson, Cllr Mokgosi

Members of the Mayoral Committee

Councillors

Municipal Manager

Leaders of political parties represented in this Council

Municipal officials

Members of the media

And, most importantly, residents of Rustenburg

Madamme Speaker

Allow me to begin by saying that the National Treasury has formally endorsed our budget as credible and fully funded.

This milestone would not have been possible without the efforts of all our colleagues in Council, the staff of the municipality and most importantly our coalition partners-the Economic Freedom Fighters.

Coalitions are not always easy to maintain, but we are pleased that level-headedness prevailed and that has led us to where we are today.

This is not only a moment of pride, but a clear indication of our commitment to responsible governance and sound financial planning in service to the residents of our city.

Today's Budget Speech seeks to give effect to the mandate as articulated during the beginning of term in 2021. It translates our vision into action, outlining how we intend to meet the urgent needs of our residents while building a stronger, more sustainable city.

Madamme Speaker, a budget is far more than a financial document – it is a statement of intent and a reflection of our priorities. It lays bare the choices we make in balancing service delivery, infrastructure development and social upliftment, while safeguarding financial stability.

Madamme Speaker

We are pleased to report that this budget has been crafted with the diverse needs of Rustenburg's residents at its core. The Integrated Development Plan and this Budget are jointly pro-poor and service delivery oriented.

This Budget is aimed at addressing the challenges faced by disadvantaged communities, while also ensuring the continued maintenance of services in more privileged communities. We remain resolute in our commitment to being a government that serves all the people of Rustenburg – one that upholds diversity, equity, inclusivity and accountability.

This budget reflects our clear strategic priorities, which are grounded in the realities of the city and the aspirations of her people. This budget rests on six strategic priority areas, and they are:

- Financial stability and revenue management
- Basic service delivery and infrastructure development
- Economic growth and job creation
- Public safety and clean city
- Human Settlement
- Institutional Development and Governance

I would now like to reflect on this Budget under each of these priorities, and how we plan to build on the foundation we have laid and give effect to this fifth administration's vision.

Priority 1: Financial stability and revenue enhancement

Madamme Speaker, what do we mean by a fully funded Budget? It is a Budget that has the following results:

Credibility: Budget assumptions are credible and revenue estimates are realistic – increases are informed by the industries and CPI tariffs and growth in consumption. Operating and capital budget are multi-year as the deviation is within the limit of 5% and 10% respectively. There was political oversight on the IDP and budget process as the budget timetable was adopted by Council, and the roadshows were undertaken to determine the community priorities.

Relevance: IDP strategic objectives aligns to National and Provincial strategies. Alignment is indicated on table SA4 - SA6 of the MBRR. We used the guidance provided in the MFMA budget circulars- though CPI increase is on 132, instead of 134.

Sustainability: Positive cash flow projections over the MTREF. That is how our Budget is structured.

As required by section 16(2) of the MFMA, we tabled the draft

2026/27 MTREF budget, per Item 193 of the 30th March 2026 special council

meeting. As required by section 23(1) of the MFMA, the municipal council

resolved on item 193 to subject the draft 2026/27 MTREF budget to a public

participation process. The designated period for submission of written comments and inputs on the draft budget was from the 9th April 2026 to the 14th May 2026. Budget assessment engagement with National Treasury was later held on the 28th April 2026.

Appreciating the financial constraints experienced by the City in recent history, it is important to note that this Budget is not a panacea. It represents the humble beginnings of a city on the mend and tough decisions had to be made to address our most pressing service delivery needs. These hard choices started with the Adjustment Budget in February 2025. When approaching the Adjustment Budget, it was important for us to set out the criteria for how changes to the budget would be made in service to Rustenburg and its people.

When considering revisions to this medium-term expenditure, the administration appreciated that the city was cash-strapped and, as a result, had very little room to make big changes.

A fully funded budget is essential to securing the City's financial sustainability and ensuring that service delivery remains consistent and reliable.

How does the budget allocation address service delivery?

Technical and Infrastructure services (water, electricity and sanitation) which is directly responsible for service delivery has been allocated 65% of the total budget. Roads Directorate has been allocated 6% and Community Development Directorate (refuse removal) 7%. In total key service delivery areas allocated 78% of total budget.

Administration and support functions is budgeted at 22% of the total budget

How does the budget address backlog in infrastructure maintenance?

Budget allocations towards **repairs and maintenance** include:

Water and sanitation (incl RWST) – R241 million

Electricity – R38 million

Roads and stormwater – R31 million

Transport management – R29 million

Buildings and others – R46 million

Key changes to the tabled 2026/27 MTREF

The following key changes were made to the tabled 2026/27 MTREF.

- Table A10 aligned to equitable share allocation and National Treasury assessment.
- Re-allocation of R116 million for PTNG transfers and subsidies between operational (increase) and capital (decrease) revenue in line with DORA and National Treasury assessment.
- Re-allocation of R11 million for PTNG between operational (increase) and capital (decrease) expenditure in line with DORA and National Treasury assessment.

The above changes were mostly due to the assessment by National Treasury. Other changes were affected through re-prioritisation of budget allocations with no impact on the budgeted surplus in order to maintain the municipality's funded budget position.

The budget item and Annexures

The Budget has been compiled in accordance with the 2026/27 Medium Term

Revenue and Expenditure Framework and include the following annexures.

- Annexure A – Budget Book
- Annexure B - Tariff Book
- Annexure C - A Schedule
- Annexure D – Budget Policies
- Annexure E – RWST Budget

- Annexure F – MFMA Circular 132
- Annexure G – MFMA Circular 134
- Annexure H – Budget per Directorate
- Annexure I – Grant Funded Capital Projects
- Annexure J – Quality Certificate
- Annexure K – Notice of Tabled MTREF and public participation
- Annexure L – National Treasury Assessment report

The 2026/27 MTREF summarily propose the below revenue, operating expenditure and capital expenditure.

- Total Revenue, inclusive of transfers and subsidies, is budgeted at **R7,957 billion**, which is **above** the 2025/26 adjustment budget revenue by **R491 million (7%)**.
- Operating expenditure is budgeted for **R7,093 billion**, which is **above** the 2025/26 adjustment budget revenue by **R324 million (5%)**.
- Budgeted surplus before capital expenditure is **R864 million** while surplus after capital expenditure is **R415 million**.

Capital expenditure is budgeted for **R449 million**, which is **below** the 2025/26 adjustments budget by **R63 million**.

The 2026/27 MTREF has been increased in line with the current economic conditions in South Africa. Service delivery needs have been balanced with affordability and the financial position of the municipality. Management has prepared Debt Collection Turnaround Plan as a tool for implementation of measures to improve the revenue generation and collection of the municipality. The multi-year annual capital and operating budget for the 2026/27 financial year is **R7,5 billion** and for the two outer years is **R8,1 billion** and **R8,2 billion** (2027/28 and 2028/29).

Priority 2: Basic service delivery and infrastructure development

Electricity

Reliable and safe electricity infrastructure is an enabler to achieve our economic growth targets. Business must have confidence in the City's ability to deliver quality, consistent services.

This budget seeks to develop a culture of maintenance of assets and, in doing so, we have allocated **R 38 million** for repairs and maintenance. This is to ensure that we break the cycle of letting our infrastructure decay.

Ladies and gentlemen, we have achieved huge strides in our quest to supply our people with sustainable electricity supply. The Municipality is facing an overwhelming surge of theft and vandalism of electrical infrastructure which has resulted in frequent prolonged power outages. The following interventions have been implemented in 2025/26 financial year:

- Refurbishment of Kroosboom substation is 100% complete.

- Installation of overhead 33kv supply line from Industries to Geelhout is 100% complete to stabilize electrical supply.
- Replacement of stolen cables for transformers 3 and 4 at Industrial substation to ensure 160 MVA capacity supply is complete.
- Construction of overhead 11kv line to move waterfall east to Waterkloof substation as an alternative feeder is complete.
- Replacement of vandalized transformers and cables at Waterkloof and Donkerhoek substation is complete.
- Repairs of high mast lights at the following areas is complete:
 - Mamerotse – 8
 - Modikwe – 8
 - Tantanana – 2
 - Mathopestad – 2
 - Mogajane – 6
 - Phatsima – 27
 - Tlapa – 8
 - Tlaseng – 2
 - Photsaneng – 2
 - Maumong – 6
 - Rankelenyane - 4
 - Monakato – 20

Replacement of 371 floodlights replaced in 41 High mast lights in Chaneng through the Energy Efficiency and Demand Side Management programme.

We are implementing targeted infrastructure projects across Rustenburg. The following projects are planned for 2026/27 financial year to improve electricity supply:

- 4km of 11kV feeder line to Mogwase Crescent to stabilize Boitekong electricity supply

- Replacement of vandalized 33 kV line to Motor city as ring feeder to Park and Munic Substation
- Replacement of 33kV ring feeders to critical 33 kV substations to reduce the downtime of power outages.
- Replacement and refurbishment of 33kV switchgears at Park and industries substation

Madamme Speaker, we condemn theft and vandalism of our infrastructure and request residents to report such activities to law enforcement agencies.

Water

Enabled by this Budget, this administration remains committed to ensuring the provision of safe, clean drinking water and dignified sanitation to communities that have been underserved in the past.

As the designated Water Services Authority, Rustenburg Local Municipality (RLM) is mandated to comply with the Water Services Act (Act No. 108 of 1997). In fulfilling this responsibility, RLM adheres to the compulsory national norms and standards as prescribed under Sections 9 and 10 of the Act.

RLM remains committed to implementing all water conservation and water demand management (WC/WDM) initiatives and Council has adopted a 5-Year WCWDM strategy in 2024/2025 financial year. These initiatives are strategically integrated into the municipality's annual budget, the Integrated Development Plan (IDP), and the Water Services Development Plan (WSDP), ensuring alignment with national legislative and planning frameworks.

We have appointed three contractors to support the Water Unit with the maintenance of bulk pipelines, valves, and the replacement of asbestos cement (AC) pipes and

damaged valves. This intervention aims to reduce leakages that contribute significantly to water losses. In addition, two contractors have been appointed for the cleaning, resealing, and general maintenance of reservoirs to ensure the integrity and safety of potable water storage infrastructure. Madamme Speaker, we have undertaken maintenance of our system during the current financial year. The total maintenance work completed includes 430 major pipe maintenance interventions, 40 water supply valves replacements ranging from 800mm to 80mm in diameter, and 16 pipe replacements covering a cumulative length of 3.426 kilometres. The intervention of old pipeline replacement, valve replacement and reservoir sealing from 2024/25 financial year to date has resulted in the municipality reducing bulk water supply purchases by **R 20 Million** in 2025/26 financial year. These activities comprised both planned and emergency works. In addition, a total of 23 cleaning and maintenance operations were carried out on municipal reservoirs to ensure continued water quality and infrastructure integrity. We currently have the following projects running:

- Monnakato bulk water supply project valued at **R 29 million** to construct a 2ML Elevated storage reservoir and installation 160mm bulk water supply line and 75mm reticulation lines. Project commenced on the 30th April 2026 and is earmarked to be completed on the 30th April 2027.
- Meriting 4 & 5 Asbestos Pipeline replacement project valued at **R 38 million** to install new HDPE and UPVC pipelines with associated fittings, project is complete.
- Phatsima bulk water project valued at **R 41 million** to install 27.6km new bulk and supply lines with associated fittings. Project commenced on the 30th April 2026 and is earmarked to be completed on the 30th April 2027.

Madamme Speaker, water losses for the 2025/2026 financial year have shown a notable reduction, primarily due to the maintenance work carried out by the appointed contractors in collaboration with the RLM Water Unit's internal maintenance teams. We are indeed committed to saving water resources and financial loss.

The total budget allocation for water capital infrastructure for the 2025/26 financial year is **R278,1 million**.

Sanitation

The municipality has sewer network of approximately 1000 km of pipelines with 6 pump stations within the network. The network still has old clay and asbestos pipes which results into a high volume of sewer blockages. Networks within the low-cost housing are strained due to high number of backyard dwellings and illegal connections. Projects are underway to upgrade the sewer lines as they have sections with inadequate capacity due to higher demands. For additional revenue the effluent monitoring programme is in place that includes the management of night soil dumpers/ honey suckers operating in the Rustenburg Local Municipality jurisdiction as well as industries disposing effluent into the sewer system. This is coupled with the permit system for food outlets and small industries to limit disposal of fats as well as effluent not compliant with the Water Services bylaws to reduce blockages and treatment costs at Rustenburg WWTW. Madame Speaker, I am pleased to mention that in ensuring that our people realize quality sewerage services, we have completed the following projects:

- Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW - Phase B in ward 27 valued at **R 35 825 580,45 million**, Completed.
- Replacement of Tlhabane Sewer Pipe Phase 2- in ward 10, 11 & 13 valued at **R 58 437 094,27 million**. Completed

Fleet

The municipality has procured the following fleet in 2025/2026 financial year:

Vehicle procured through MIG Grant the following:

Excavator x 1, Front end loader x 1, Skid steer loader x 2 Lowbed (Horse and trailer) x1, Tipper trucks x2, TLBs x 2, Water Tankers x3, Jet Cleaners x 2 and we are waiting delivery of Cage truck x2, Hook lifter truck x3, Cherry Picker x 2, Low bed.

The procurement of the above yellow fleet will improve service delivery, it should be noted that with the purchase of 3 water tankers has resulted in the municipality having a total of 6 water tankers, which means the municipality will not require to hire water tankers from external service providers to make water provision to informal settlements and areas without piped water.

Roads and transport

Roads and transport infrastructure is the lifeblood of any viable economy. As such, it needs to be regularly upgraded and maintained. To achieve this, the Roads and Transport Department allocation will make our city more connected. The Directorate achieved the following during the current financial year:

- Appointment of the service provider to complete the Comprehensive Integrated Transport Plan (CITP) and the Roads Masterplan for the Municipality for completion in November 2026.
- Appointment of the service provider for the completion of the Stormwater masterplan.

- Appointment of the Contractor for the completion of the Superstructures Zone C- RRT Central Station (Thabo Mbeki Drive)
- Contractor introduced on the 17th April 2026
- 90 Bus Stops completed for operations
- Additional Routes have been launched
 - Phase 1A-1 Route (via Foro Spar, Thlabane East side)
 - Phase 1C-6 Routes (Geelhout Park Area and the Protea Park)
- 63 Operating Licences (O/Ls) compensated)
- Appointment of one or more service providers for the provision of road marking services as and when required for a period of thirty-six months.
- 39 Busses are currently operational transporting 20 000pax per quarter as per the target
- 65 employees trained to date including drivers, kiosk staff, and station ambassadors who have received training on Universal Accessibility.
- Engagement on Yarona collaboration with the South African Human Rights Commission (SAHRC).
- Appointment of the Contractor for the resurfacing of Roads under Rustenburg Local Municipality
- As a result of this appointment there's been progress made on Nelson Mandela and Oliver Tambo Drive
- 2km of Roads patched and resealed
- 2km of roads patched and rehabilitated
- 200 road signage's replaced
- 36 km of road marking done

- 100 km of roads re-gravelled and bladed
- 10 km of open stormwater channels Cleaned
- Appointment of the service provider for Construction of Pendoring Road Crossing
- Appointment of one or more service providers for the supply and delivery of cold mix asphalt and continuously graded hot premix asphalt as and when required for a period of 36 months. Directorate Roads and Mobility
- Busses planned to increase from 39- 45 to be operational to increase the 20 000 pax per quarter as per the target

Waste management

Waste removal service is provided once a week in residential areas and daily in the CBD(7 days of the week). There is an approved Waste Collection Plan and all formal (101444) households are provided with kerbside (house to house) service. Council approved the outsourcing of Waste Collection in 2004 in line with section 78 of Municipal Systems Act and waste collection is currently outsourced, and four service providers were appointed for 7 regions and contract started on June 01, 2025 and it's ending May 31st, 2028. Waste Management Unit has 140 permanent employees that are responsible for street cleaning and Businesses Waste Collection. These employees are divided into three rotational shifts, and they work 7 days morning and 7 days afternoon and 7 days off. RLM also extended the Waste Collection to informal settlement in either communal or kerbside (depending on the settlement pattern) and at this point in time, almost 30 Informal Settlements receive waste service. The intention is to gradually service all Informal Settlements whilst some are being formalized and they will subsequently receive normal kerbside collection (Most

Informal Settlements not receiving waste services are in the Marikana, wards - 31, 32, 34 area and Cyferbult in ward 36). There are villages in the municipal jurisdiction that are serviced jointly by RBA and RLM. RLM provides 96% of the formal households with refuse removal (Farm households account to 4%). We have 8 licensed Landfill sites and out of 8, 2 are operational (Waterval and Strumosa Garden Site AREA) and 6 are licensed for closure. Madamme Speaker, once more let us give a round of applause to our waste management team for the stellar job they are doing. Their efforts is not only recognised locally but nationally as well for they brought home three (03) trophies at the National Waste Awards this year. The Municipality received awards in the following categories:

- A Municipality that demonstrated a commitment to promoting waste-to-energy initiatives
- A Municipality that has demonstrated innovation in the built environment through construction and demolition waste initiatives
- Most improved municipal landfill site operation and management

This achievement follows the Municipality's successful hosting of the Parliamentary Portfolio Committee of the Department in 2025, where Rustenburg was commended for its commitment to upholding the objectives of the National Environmental Management: Waste Act, 2008, as amended, and Section 24 of the Constitution of the Republic of South Africa, which guarantees the right to an environment that is not harmful to health and well-being.

Priority 3: Economic growth and job creation

The Municipality is responsible for the coordination of specialized economic development support in all areas of Rustenburg including rural communities, townships, semi-urban and urban areas. The Municipality is championing development of different sectors as part of the diversification strategy which includes Agricultural and Agro-processing Development, Tourism promotion and development, promotion of Arts, Culture and Heritage, industrial development and manufacturing, educational sector, green economy sector and the dominant mining sector. Over the period **2021–2026**, the **Municipality** has remained steadfast in advancing inclusive economic growth, enterprise sustainability, and local economic transformation within the Rustenburg Local Municipality. The Unit continues to position **Small, Medium and Micro Enterprises (SMMEs), co-operatives, and informal traders** as critical drivers of economic development, employment creation, and community empowerment.

Enterprise Development and SMME Support

During the reporting period, the Municipality implemented targeted enterprise development programmes aimed at strengthening local businesses through business support, market access facilitation, subcontracting opportunities, and enterprise formalisation. Support provided included:

- Registration support for **CSD, SARS, CIDB**, and company formalisation.
- Enterprise incubation and mentorship programmes through strategic partnerships, including the **Lepharo Incubator**, focusing on priority sectors such as engineering, manufacturing, agriculture, agro-processing, and the green economy.

- Facilitation of **Enterprise Development Days** across municipal wards, bringing business support services directly to communities.

These interventions significantly improved the readiness and competitiveness of local enterprises, enabling them to access both public and private sector opportunities.

Local Procurement and Subcontracting Opportunities

The Municipality prioritised localisation and economic inclusion through infrastructure-led enterprise development. Over the five-year period:

- More than **200 local SMMEs** were successfully subcontracted across municipal infrastructure projects and private sector-funded developments.
- An estimated **R50 million** was channelled directly to local enterprises through subcontracting and procurement opportunities.

This deliberate localisation strategy has contributed meaningfully to enterprise growth, job creation, and the development of emerging contractors within Rustenburg.

Employment Creation and Economic Participation

The Unit facilitated employment opportunities through:

- Municipal capital and infrastructure projects.
- Expanded Public Works Programme (EPWP) initiatives.
- Private sector developments, including telecommunications and fibre installation projects.
- Tourism and event-driven opportunities.

These programmes created meaningful employment opportunities for local residents, particularly youth and women.

Telecommunications Infrastructure and Wayleave Approvals

The Municipality accelerated the approval of **wayleave applications** across municipal wards and townships to support the installation of telecommunications infrastructure, including fibre optic networks and related digital infrastructure.

This initiative has:

Improved digital connectivity and access to modern communication systems. Enabled private sector investment in township and rural infrastructure. Created business opportunities for local SMMEs in construction, trenching, maintenance, and support services. Strengthened the Municipality's long-term digital economy agenda.

Informal Economy Development

Recognising the importance of the township and informal economy, the Municipality intensified support for informal traders through:

Business development training. Provision of business equipment and trading support. Infrastructure upgrades and improved trading environments.

A major milestone was the development of the **Boitekong Market Stalls**, aimed at:

Supporting informal businesses with safe and dignified trading infrastructure. Promoting township economic development. Increasing local trade and entrepreneurship within township communities. This initiative has contributed significantly to strengthening the township economy and improving livelihoods.

Business Licensing and Revenue Enhancement

The Municipality successfully assumed the **business licensing function** as part of its broader revenue enhancement strategy. This function has enabled the Municipality to:

Improve business compliance and regulation. Formalise previously unregistered businesses. Strengthen municipal revenue collection. Improve business data management and economic planning. This intervention ensures a more compliant and structured local business environment.

Industrialisation and Manufacturing Support

In partnership with Glencore, the Municipality facilitated the development of the **Zinniaville Industrial Park**, a catalytic industrialisation initiative designed to support local manufacturing SMMEs.

The benefits of the Industrial Park include:

Provision of affordable industrial space for local manufacturers. Promotion of beneficiation and value-added production. Job creation through industrial expansion. Skills transfer and industrial capability development. Attraction of new investment into the local economy. Support for black industrialists and emerging manufacturers.

This initiative represents a significant step toward diversifying Rustenburg's economy beyond mining dependency.

Youth Development and Entrepreneurship

The Municipality successfully implemented the annual **#Y4R (Youth for**

Rustenburg) programme, reaffirming its commitment to youth empowerment, entrepreneurship, and innovation.

Through strong partnerships with public and private stakeholders:

More than **R800,000** was mobilised to support youth-owned enterprises. Young entrepreneurs received business equipment, mentorship, and market access opportunities. Youth participation in strategic economic sectors was significantly enhanced.

Strategic Partnerships

These achievements were made possible through collaboration with key stakeholders, including:

- Small Enterprise Development Agency (SEDFA)
- National Youth Development Agency (NYDA)
- Construction Industry Development Board
- Standard Bank
- Absa Bank
- Coca-Cola Beverages South Africa
- Northwest Development Corporation
- Department of Public Works and Infrastructure
- Mining Houses

These partnerships continue to strengthen the Municipality's ability to deliver sustainable enterprise development outcomes. The Municipality's unwavering commitment to building an **inclusive, resilient, innovative, and sustainable local**

economy. Through strategic investment in local businesses, informal trade, industrialisation, youth development, and infrastructure-enabled growth, Rustenburg continues to position itself as a municipality that actively creates opportunities and empowers its people.

Future Plans for Enterprise Development

As part of strengthening inclusive economic growth and deepening enterprise support within Rustenburg Local Municipality, has identified the following strategic priorities and future interventions for implementation over the medium term:

Finalization and Implementation of Strategic Memoranda of Understanding (MoUs)

The Municipality will prioritize the conclusion and operationalization of key strategic partnerships to unlock greater opportunities for local enterprises and improve developmental outcomes.

Memorandum of Understanding between Rustenburg Local Municipality and Small Enterprise Development Finance Agency (SEDFA)

The finalization of this MoU will focus on:

- Improving access to financial support and blended funding solutions for local SMMEs and co-operatives.
- Providing business development support services, including mentorship, incubation, and market readiness.
- Supporting township and rural enterprises to access formal funding mechanisms.

- Promoting sustainability and growth of local enterprises through tailored enterprise support programmes.

Memorandum of Understanding between Rustenburg Local Municipality and Construction Industry Development Board (CIDB)

The Municipality will finalise this partnership to strengthen contractor development and transformation within the construction sector.

The objectives include:

- Supporting the development and grading improvement of local contractors.
- Enhancing contractor compliance through CIDB registration and capacity-building programmes.
- Expanding access to municipal and private sector infrastructure opportunities.
- Promoting skills development and enterprise competitiveness in the built environment sector.

Implementation of the Vuk'uphile Contractor Development Programme

In partnership with Construction Industry Development Board and relevant sector stakeholders, the Municipality will implement the Vuk'uphile Contractor Development Programme, aimed at:

- Developing emerging contractors through structured mentorship and accredited training.
- Providing practical exposure through labour-intensive municipal infrastructure projects.

- Improving contractor technical capacity, business management, and project delivery capability.
- Supporting transformation and participation of youth, women, and historically disadvantaged contractors.

Intensification of Enterprise Development Programmes Approved by Council

The Directorate will intensify implementation of all approved enterprise development programmes to accelerate local economic participation.

Priority focus areas include:

- Expansion of supplier development and subcontracting programmes linked to municipal capital projects.
- Increased support for informal traders, township enterprises, and co-operatives.
- Strengthening enterprise incubation and sector-based business support programmes.
- Supporting businesses operating in strategic sectors such as:
 - Mining value chains
 - Manufacturing and industrialisation
 - Agriculture and agro-processing
 - Green economy and renewable energy
 - Digital economy and telecommunications

Establishment and Implementation of the Rustenburg Business Council

The Municipality will facilitate the establishment and operationalization of the Rustenburg Business Council as a formal platform for public-private collaboration.

The objectives of the Business Council will include:

- Creating a structured platform for engagement between government, business, and investors.
- Promoting investment attraction and economic partnerships.
- Identifying and addressing key constraints affecting local business growth.
- Coordinating local economic development priorities and strategic interventions.
- Supporting policy advocacy and strengthening the business enabling environment.

Benefits of the Rustenburg Business Council:

- Improved stakeholder coordination and dialogue.
- Organised business structures
- Increased investor confidence and business retention.
- Enhanced public-private partnerships.
- Accelerated implementation of economic development initiatives.
- Stronger alignment between municipal planning and private sector priorities.

Expected Outcome: A more coordinated and investment-ready local economy.

Strengthening Township and Industrial Economy Development

The Municipality will continue to support:

- Operationalisation of Boitekong Market Stalls and other informal trading infrastructure.
- Expansion and Operationalisation of the Zinniaville Industrial Park in partnership with Glencore.
- Support for township-based manufacturers and black industrialists.
- Development of local supply chains linked to mining and industrial sectors.

These future plans reaffirm Rustenburg Local Municipality's commitment to building a competitive, inclusive, and sustainable local economy. Through stronger partnerships, targeted enterprise interventions, and strategic economic programmes, the Enterprise Development Unit will continue to create opportunities, empower local businesses, and ensure that economic growth translates into shared prosperity for all residents of Rustenburg.

Agriculture Development Support Programme

The first season of the Agricultural Development Support Programme that was approved by Council in 2018/2019 financial year was a clear demonstration of the principles of cooperative governance where a consolidation of support is available through the Municipality's own resources, including those by other Government Departments and Private Sector stakeholders in agriculture, ensured implementation of agricultural support initiatives in Rustenburg.

The following projects were identified as flagships to support local farmers in developing the agricultural sector:

Sunflower Production

A total of 1150 hectares was cultivated in the following areas: Kanana 395 ha; Maumong 374 ha; Molote and Mathopestad 381 ha respectively, with a total tonnage of 229 783 ha harvested. In addition to the technical skill transfer to ensure precision farming, the following production inputs and assistance were provided support: • Diesel (Fuel) • Seeds (Agricol 5106 CLP) Fertilizer (Omnia 15.8.4) • Euro Lightning (Herbicide) • Ripping • Disking • Vibroflex cultivation and weeding • Planting • Spraying (Application of Chemicals) Harvesting

The following seasons within the term of office was supported and implemented through support and partnership with various stakeholders, such as the Department of Agriculture, Land Reform and Rural Development (DALRRD) who provided production inputs such as Gypsum, seeds and diesel.

RLM provided training through the incubation programme delivered by Lepharo. Through the Municipality' incubation programme, initiatives to ensure commercialization of farmers were instituted through a transfer of sound business practices and principles through various training interventions such as, Quality Assurance, HSE and Labour compliance, Business Marketing, Financial Management, Bookkeeping etc. Furthermore, farmers were supported by marketing materials such as Marketing in a Box pack which includes: x500 Business cards, x2 Banners and x2 Branded Shirts and Brochures. Other farmers who were ready, websites were created for their businesses. A video clip showcasing one of the beneficiaries of the programme and the success achieved through his participation in the programme and been developed and publicized widely.

Other farmers supported

Farmers received support for feed to improve the condition of the livestock which were affected due to veld fires. Twenty (20) Grain farmers were supported with seeds through partnership with Department: Agriculture, Land Reform and Rural Development. Local farmers were also supported with transport to attend the Provincial Market /Farmers Day. Resources (equipment, inputs and implements) Saffron bulbs were provided to a young farmer in Mathopestad, which makes him the first saffron farmer in South Africa.

Twenty-seven young people (27), who included farmers on the Sunflower production flagship, were supported to attend the May 2025 Grain SA's NAMPO Harvest Day which is one of the largest agricultural exhibitions under private ownership in the southern hemisphere. It takes place annually, just outside of the town of Bothaville, in the Free State province of South Africa. This is a prestigious and value-adding event to farmers as it offers market linkages and skills transfer. The growing number of exhibitors at the NAMPO Harvest Day agricultural Trade Show is attributed to several factors, such as the positive sales reaction experienced at the Show and the unique demonstration programme that allows interactive demonstrations on stands in addition to the static exhibits, to the benefit of our farmers.

Through a partnership between the Rustenburg Chrome Mines (RCM) and the RLM, on the 26th November 2024, at an event held at the Rustenburg FPSU, ten (10) farmers, each received ten (dorper sheep), livestock holding pans, identification stamping machines, livestock feed, feed measuring cups, neck clocks and training certificates, having completed their specialist training on breeding of Dorpers (sheep). Throughout the financial year 2024/25, these farmers continued to receive further training and mentoring by Plenty Dorpers (PTY) LTD.

Through a tripartite relationship between the municipality, Orbit TVET College and the University of Stellenbosch, 4 training cohorts were held to capacitate our local farmers.

On the 30th of April 2025 the 5 x 250 litres water Jojo tanks, 40% UV Vegetable Nets and LAN Fertilizers were procured to support farmers for agricultural development. A total of 8 farmers benefited from this support; 5 small livestock farmers selected from the RCM/RLM partnership and three (3) local vegetable farmers respectively. These were handed over to the beneficiaries at the Y4R Agri Day event held at the Rustenburg FPSU on the 26th June 2025 as part of the youth in agriculture month celebrations.

To further bolster our role in further development, diversification, and growth of the Local Economy beyond the mining era, an Agricultural Enterprise Day was hosted on the 21 May 2026. The session, which was well attended by farmers and key stakeholders in agriculture, sought to achieve the following objectives:

- To coordinate Agricultural development programmes and initiatives within Rustenburg
- To strengthen good interrelationships between the government, private sector and any other Agriculture stakeholders.
- To facilitate growth and development withing the Agricultural Sector.
- To foster partnerships for business market linkages opportunities.
- To disseminate agricultural enterprise development information from different stakeholders

Farmer Production Support Unit (FPSU)

The Rustenburg Local Municipality Council approved the establishment of the Rustenburg Farmers Production Support Unit at the Rustenburg show grounds. The Department of Rural development through the Agri-Parks programme is the driver of the FPSU and funding is sourced from various stakeholders within government and the private sector. The FPSU seeks to resuscitate agricultural activities and create a One stop shop for farmers. The farming community has been able to benefit from the FPSU in many ways through attending agricultural events such as monthly Farmers Market days, livestock shows, training, and study groups and information sessions on different aspects of farming. The FPSU has been operational on a limited scale since September 2022 after upgrading parts of the small livestock section. A Farmers Market has been held every month from September 2022 to 2 May 2026. The last one for the financial year 2026 is scheduled for the 6th June 2026. We have seen stalls with various local products starting from around 30 stalls in the financial year 2022 to 80 stalls booked monthly in 2026, which includes e.g., fresh vegetables local baristas, local craft beer, eggs etc. Kids were entertained in the play area and with local sweet and toy manufacturers. Jumping Castle, Face painting and Pony rides are very popular. A Farmers EXPO Day, the first of its kind, was also held and was deemed very successful as was well attended by the farming community and the community at large.

Phase 1 renovations of the FPSU have been successfully completed and preparations for Phase 2 are in process and should be completed with the support of other stakeholders in the next financial year.

Tourism Promotion and Development and Arts, Culture and Heritage

The Tourism Sector Development has identified numerous activities supporting the Municipality's vision of developing Tourism as one of the key sectors to diversify the local economy. The key areas of focus in developing tourism included the following:

- Operationalisation of the Visitors Information Centre (VIC), Tourism Information Development (TIDC) Centre
- Resuscitation of relationships with the Tourism facilities owners and tourist tour operators
- Rebuilding the crafters database to enable ease of access to support offered by the Municipality and key stakeholders
- Promoting Rustenburg as a host city for different types of events and programmes for both government and private sector To this end, consultative meetings have been held with the various players in the tourism space and, including the Rustenburg Adventure Tourism and Accommodation association and Tour Operators' association. These engagements have been very instrumental in ensuring that Rustenburg becomes a tourist destination of choice.

Through various partnerships and collaborations, the following events were supported by the RLM in 2021/26 financial years:

Rustenburg continues to support the arts sector through a partnership with the **Rustenburg Film Festival-**

Rustenburg Film Festival is an annual film festival implemented by Rustenburg Film Festival (NPC), a registered Non-Profit Company which has entered into a partnership with the Municipality to promote and develop the film and create the arts sector. • The main objective of the organization is to run the Rustenburg Film Festival and other film related events close to its mandate. • Develop and promote filmmakers in North West

through practical interventions • Audience development through evoking appetite for local movies • Foster networks are amongst key stakeholders in film • Promote Northwest as a film destination (film tourism)

In partnership with the RFF, a workshop with aspiring filmmakers is scheduled to take place at the Visitors Information Centre on the 26 May 2026.

LGBTQI+ Pride Festival (lesbian, gay, bisexual, transgender, intersex, queer/questioning, asexual). Pride is about embracing diversity, celebrating true liberation and acknowledging the rights and lives of the concerned community. It's about freely expressing your true self, educating and empowering society at large. The RLM supported this event held at the Rustenburg Visitors Information Centre. The event was deemed a huge success as it had increased in the numbers of patrons, exhibitors, crafters, speakers, DJs, local artists etc. its motorcade was well coordinated with colour, music and dancing, the city was abuzz with entertainment.

Rustenburg Unplugged Sessions- Rustenburg Unplugged Sessions have been supported, hosted on the 1st April 2023, May 2024 at a theme park, Ten Flags, located in Rustenburg and the latest on the 26 April 2026 at the Disciples Boutique Hotel. These events are generally sold out and filled to capacity. They are generally a resounding success for national and local artists, crafters, exhibitors and patrons as they all get exposure, network with like-minded people and fully enjoy the entertainment and the environment. The crafters whom RLM had supported at this event also reported that they derived great value from their participation as business is generally good.

Market Wa Pitori-Rustenburg Edition- its first edition was in April 2023 and annually, with the latest held on the 4th April 2026. This event is dedicated to showcasing local talent and uplifting the creative arts and supporting local businesses. The event was its first edition in Rustenburg and was very well attended; due to the event's popularity, the municipality incorporated it into its annual events calendar. The event organizers and Municipality have agreed to host this event 3 times a year (April, September and December). To this end, event has been hosted in Rustenburg 3 times a year, with the last one taking place on the 4th April 2026. In all the events, not only did our local hospitality facilities, petrol stations, retailers etc. benefit but most significantly our SMMEs, as the investment into the events went directly into events infrastructure, décor, supplies such as toilets, catering, security etc. The economic benefits associated with these events are undoubtedly enormous.

COMFESA- RLM in partnership with the COMFESA (Choral Orchestra and Opera Music Federation of South Africa), a Music Federation, hosted the City of Rustenburg. COMFESA International Choral Symposium is an Artist Development programme and a premium Tourist event. This event itself was much more than a choral music event as it was also a vehicle for social impact and economic recovery of the Tourism industry.

All White Party Annual Public Workers Party- RLM selected to partner with NS Productions in hosting the Rustenburg White Party as an annual Tourism Musical attraction event. This event is much more than a Musical event as it is also a vehicle for social impact and economic recovery of the Tourism industry.

Farmers Market Days -September 2023 to 4 May 2026

In promoting Agri Tourism, RLM, through its partnership with Plenty Dorpers, has been hosting Farmers Market Days monthly since September 2022 to date. More than 80 stalls with various local products have been booked monthly including e.g., fresh vegetables, local baristas, local craft beer, eggs etc. Kids have been entertained with kids play area and local sweet and toy manufacturers; Jumping Castle, Face painting and Pony rides are very popular.

Youth For Rustenburg- Crafters Market Day

Youth for Rustenburg, termed #Y4R program was conceptualized and inaugurated in 2018 by the Rustenburg Local Municipality through Directorate: Local Economic Development. The motivation for the #Y4R is to mainly celebrate the youth of Rustenburg who are entrepreneurs, involved in businesses, who are in sports and to motivate school going children to have entrepreneurial spirit. This program also provides the youth of Rustenburg with a platform to engage with major stakeholders in various sectors of economy. A #Y4R Crafters market day is held as part of the programme. Over the years since 2023, this event has registered a huge improvement, with this year's one promising to be as successful.

Farmers Market Days -September 2022 to 4 May 2026

In promoting Agri Tourism, the RLM, through its partnership with Plenty Dorpers, has been hosting Farmers Market Days on a monthly basis since September 2022 to date. In excess of 80 stalls with various local products have been booked monthly including e.g., fresh vegetables local baristas, local craft beer, eggs etc. Kids have been

entertained with kids play area and local sweet and toy manufacturers; Jumping Castle, Face painting and Pony rides are very popular.

The "Jurassic Giants Festival," also known as Dinosaur World,

It is an event featuring life-size robotic dinosaurs, including a Tyrannosaurus rex and a Brachiosaurus. It includes other attractions like a Stegosaurus playground, amusement rides, and various entertainment options. Jurassic Giants Festival Rustenburg was held in partnership with the RLM, at the Show Grounds from the 4th to 7th July 2024 bringing the Rustenburg community together for a fun filled four (4) days.

Women in Tourism (Bojanala chapter) roadshow event was held at the Visitors Information Centre on the 26 July 2024 in partnership with the RLM.

All Black Everything event was held at Mikes Inn Car wash in Mfidikwe on the 31st August 2024 in partnership with the RLM, ensuring that the creative industry through the music and art performances is kept alive and brought closer to communities in outside the city centre of Rustenburg.

Rustenburg White Party was held at both Olympia Park and Impala Rugby Club.

We facilitated free usage of the Olympia Park and the festivities were as follows:

Rusty White Party-23 October 2024-collection of sanitary towels, groceries and school shoes for the underprivileged

Rusty Comedy Show-24 October 2024-comedy and entertainment by local and national artist. Rusty Boot camp 25 October 2024-boot camp exercise for all community members to promote better living healthy lifestyle

Rusty white Party-26 October 2024 – annual celebration, entertainment, music and unity. Rusty White tournament-27 October 2024 Kaizer Chiefs Legends soccer game

Zimasa Annual Summit & Golf Day event in partnership with RLM was held on the 15th of November 2024 at Anew Hunters Rest Hotel. The two-day event focused on driving awareness of opportunities for entrepreneurs in Rustenburg and by exposing them to public sector and private sector buyers. DLED supported the event through procurement of 10 exhibitor stalls. Local crafters were empowered through exhibitions, attending the summit and networking opportunities.

The RATA supplier exhibition was held on the 20th of November 2024 at Thaba Legae Guest Lodge. The trade show was used as a vehicle to showcase tourism products offering. Two (2) SMMEs through the District's support were identified to participate at the trade show and to exhibit their products.

Rustenburg Hiking Tour

Through a partnership with RLM and Pop Social, the Rustenburg Hiking tour experience drive was held at Kgaswane Nature Reserve on the 15 February 2025. The primary purpose of the Rustenburg Hiking Experience Tour was to create awareness of Kgaswane Nature Reserve as a tourist area and empower tourism activities within our city. We facilitated payment of the Hiking experience at Kgaswane Nature reserve and also sponsored the event with refreshments.

Mmelegabatho Skills Development (Creative Arts)

In support of the Creative Industries, auditions to recruit twelve (12) aspiring actors in the Rustenburg region were held at Rustenburg Mmabana Centre. This was an Acting, film and media 3 months skills programme fully funded by the North West Department

of Arts and Culture. Mmabana Cultural Centre and the RLM through LED participated in the above Mmabana Skills Development programme by facilitating the recruitment process through marketing the auditions in the Rustenburg region and further host the auditions.

Rustenburg Media Awards

RLM supported the hosting of the Northwest Media Awards at the Civic Centre and the VIC Flea Market. The event sought to celebrate media personalities and contribution in community development. The last event announced the establishment of its inaugural Non-Executive Board of Directors, viewed as an important milestone in the growth and governance of this prestigious provincial awards. This seven-member board was officially unveiled on Thursday, 29 May 2025. The event also unveiled important updates about the 2025 awards programme, including nomination opening dates, voting timelines, and key categories.

Doek and Shades

The Doeks and Shades event is an annual event which has found its place in the City annual calendar of events. was held at Olympia Rugby stadium. The aforementioned events company consistently aims to celebrate arts, culture and entertainment by creating memorable moments through exceptional performances, gourmet experience and engaging activities. Their events foster networking, promote local talent and enhances local brand visibility whilst providing a premium platform for cultural expression and audience connections. As per the rationale provided above and the clear economic spin offs for the economy of the city of Rustenburg, LED has collaborated with this event on a some of the events hosted.

Walala wa Sala

In partnership with Waltino Productions, the Walala wa Sala event held at Bester open space/stadium. Through this event, not only did our local SMMEs/crafters benefit as the investment into the event went directly into event infrastructure, stage, sound etc. but most significantly our local artists who were afforded a rare opportunity to share a stage with the likes of Big Soul, who is one of our well-known artists.

Investment Facilitation

The Rustenburg Local Municipality continued to facilitate Catalytic projects through the Council approved Catalytic Projects Fast Tracking committee to facilitate investment and development in the city. Some of the key highlights of catalytic projects include the North West University School of Mining and Engineering that is soon to be established in the city, the first phase of the implementation will kick start as early as July 2026 where a satellite office will be opened offering short learning programmes and collaborating with the TVET colleges in the region, the curriculum offerings will be improved on and increased in capacity up until it is a fully fledged campus at the full scale launch. It is worth noting that the university has also piloted a programme with HF TLOU High School in Tlhabane called Ikateleng which will eventually be rolled out throughout the city's 56 High Schools that offer STEM subjects. The aim of the programme is to ensure that the future miners, engineers, accountants, economists and scientists are groomed from high school level with education programmes that align with the university curriculums are offering and thus skilling the youth of Rustenburg with skills that are required in industries of the future.

The Municipality has and will continue consultations with SMMEs, Development Finance Institutions, banks, mines and other manufacturing industrialists on the Mining

& Industrialization Development Programme (MIDP) to ensure that this city diversifies its economy and shapes its economic activity according to what the industry expects, absorbs more labour, localizes the value chains and ensures shared prosperity amongst residents by narrowing inequalities. We aim to align our educational offerings with skills required by industry and attract more industries, clean and sustainable industries and developing industries of the future. MIDP will also carry a big responsibility of ensuring business retention and expansion is prioritized by the municipality, reducing red tape that is within our control and playing a central role in advocacy for businesses across the government structures.

One of the investments pronounced at this year's South Africa Investment Conference hosted by our President is in clean energy generation and storage. R14.8 billion was pledged for the northwest province and the lead project is located here in our city. A project that has been in our catalytic projects pipeline, we have been putting in the work as a city.

The Municipality is intensifying its investment drive and trade linkages for the city, they are in the process of developing a new LED strategy in collaboration with COGTA, redefining our Investment Profile as a city, a process that is also underway with the assistance of SALGA and ensuring that the ease of doing business in Rustenburg is improving. We are in the process of developing a one-stop shop in our city in collaboration with DTIC. All these processes will ensure that the city becomes an investment destination of choice and compete with the larger metros in attracting Foreign Direct Investment. We will also be pursuing the establishment of an economic development agency as prescribed by best practice. We have been on a benchmarking exercise with the largest cities in the country studying closely what

vehicles they have been putting in place to ensure they attract business to locate in them, how do they work collaboratively across different spheres of government and what kind of infrastructure do they deploy to make them more attractive.

Priority 4: Public safety and clean city

Protecting Lives and Property: Fire and Disaster Management

Safety is the foundation of any functional city. In the past year, our Directorate has delivered measurable results. Over 2,000 fire safety compliance inspections were conducted across business, industrial, and public buildings because compliance is not optional. We will continue to enforce the law without fear or favour.

In excess of 100 fire awareness and education campaigns rolled out in schools, informal settlements, and community halls. Prevention saves lives and resources. 30 community-based risk assessments completed, ensuring that our disaster response is data-driven and targeted at the most vulnerable wards.

Safer Roads, Safer Communities

Road fatalities destroy families and drain our economy. We have intensified our fight against reckless road behaviour. More than 60 road safety education campaigns were delivered across schools, taxi ranks, and high-traffic corridors. Over 80 Road Safety Joint operations with SAPS and provincial traffic have been sharpened, with a focus on drunk driving, overloading, and unroadworthy vehicles. We are not waiting for accidents to happen. We are changing behaviour before tragedy strikes. This

aligns with the National Road Safety Strategy and the Decade of Action for Road Safety.

Law Enforcement and Crime Prevention

Safety cannot be outsourced. Officers have been visible and proactive. More than 150 joint crime prevention operations conducted with SAPS, CPFs, and other law enforcement agencies.

Financial Discipline and Revenue Performance

All units in the Directorate have exceeded their revenue targets. This is the result of improved enforcement, regular inspections and patrols and a culture of accountability in that score, the Directorate has increased business operational hours by opening for services on weekends for renewal of licenses and all related services

The Licensing Unit in collaboration with RTMC Installed:

- eNatis equipment (anticrime) 4x Smart Live Capturing Unit to renew drivers licenses.
- Smart Vehicle Testing Tablets, 20X new Computerized Learner Licenses testing tablets in Rustenburg October 2025.
- Installed 20x smart CPU boxes at all Licensing and Testing. Activation of Renewal of Driving license at Marikana and Chaneng DLTC.
- Next projects... Ringfencing to erect shelters for clients and paving at Chaneng through Network tower rental, Revamping of VTS in Rustenburg to comply with Sans 10216. Activation of mobile vehicles license renewal at Waterfall Mall.

The Challenge ahead: Infrastructure Protection

Our biggest threat to sustainable service delivery remains the vandalism and theft of

infrastructure. Transformers, cables, water meters, and public assets are being stripped for scrap. This is unacceptable. Vandalism and theft of critical municipal infrastructure remain one of our biggest challenges. This is economic sabotage. It steals from every resident by driving up costs and degrading services.

Various cases have been opened and several arrests effected. Let this serve as a warning: if you touch municipal infrastructure, you will face the full might of the law. Illegal electrical and water connections are receiving special attention. These connections endanger lives, overload our network, and rob the municipality of revenue needed for service delivery. We are tracing, disconnecting, and prosecuting. We will intensify our collaboration with the SAPS, National Prosecuting Authority, and scrap metal dealers to close the market for stolen goods. Community members are urged to become the eyes and ears of this city. Protecting infrastructure is protecting the future.

Increasing boots on the ground

Plans are on course to appoint extra law enforcement officers and traffic officers to increase numbers of officers on our roads and for bylaw enforcement. New security services will be procured with clearly defined and effective solutions to cater for our diverse security needs. The Community Safety Forum will be launched in the 2026/2027 financial year to augment crime prevention and security interventions through community participation

Priority 5: Human settlements

Migration to urban centres is a phenomenon that many cities across the world have to grapple with. Rustenburg is no different especially with mining activity.

The Unit Estate Administration and Land Sales achieved over 100% collection on the lease of Municipal properties to private persons.

The Unit Housing Development and Provision notably have achieved;

- In collaboration with Provincial Department of Human Settlement registered 7004 title deeds to the persons who cannot independently provide housing for themselves.
- Again, in collaboration with National and Provincial Departments of human Settlement serviced 3 226 housing stands as part of the ongoing Popo Molefe and Mbeki Sun Informal Settlement Upgrading
- Resolved 100% rental disputes received by the Municipality in line with the set standard of 90 days
- Maintained 98% rental collection in old rental flats
- To date audited 31 Informal Settlements out of 41 declared informal settlements with 14 informal settlements recommended for relocation because of land unsuitability for development or other reasons.

Challenges of the Directorate

The housing backlog represents the current/immediate demand that needs to be addressed and is represented by the current informal settlements. Based on Housing Sector Plan, item 10, Council Seating of 29 July 2025

The Boitekong cluster represents 53% of the total demand followed by the Rustenburg/Tlhabane cluster. The two clusters form part of the broader Rustenburg Node and combined represent 65% of the municipality's demand. The Rural North cluster represents 15% of the total demand with most of the demand attributed to

projected growth. The Marikana cluster makes up almost 13% of the demand. An example of the demand is as follows:

- Lethabong Housing Project, 620 Units outstanding
- Meriting Extension 4, 349 units outstanding
- Bokamoso (Metro Projects) approximately 139 units outstanding at different phase of development
- Marikana CRU Project

We are in engagement with the Provincial Department of Human Settlements to ensure that these outstanding units are completed so that our people can be housed in fully completed houses as we promised them.

Priority 6: Institutional Development and Good Governance

During this 5th Administration, we have taken important steps to strengthen the City's institutional capacity and restore confidence in governance systems.

We understand that effective service delivery depends on capable institutions, sound financial controls and accountable leadership.

Significant progress has been made in improving financial oversight and reinforcing governance mechanisms across the administration.

Through continued investment in internal controls, risk management and compliance measures, the City is steadily building a culture of accountability among its workforce. We are proud to announce Madam Speaker, that we leave an institution that is stable because the political leadership is stable and functional with Council having approved the schedule for the IDP, budget and PMS processes on time as per budget process schedule. Administration is stable and only 1 Snr manager: Development and Town Planning vacant and recruitment is underway. Job grading and evaluation has been

concluded, together with the revised organisational structure, however, CoGTA has not responded with recommendations leading to concurrence.

Special Projects

Mayoral Bursary

The Mayoral Bursary Fund was established to create opportunities for inhabitants of Rustenburg Local municipality who are also RSA citizens and to promote educational growth and development in line with the needs of the municipality funded from the Mayoral budget. The bursary was established to assist to improve employment prospect of people previously disadvantaged by unfair discrimination through training and education as prescribed by the Skill Development Act 97 of 1998. During the current term, 76 students were awarded the Mayoral Bursaries in the fields of engineering, medicine, aviation and law amongst many fields of study. With limited funds, a total of 38 students graduated and a total of **R7 614 554m** was used. During the current financial year, the Executive Mayor launched the inaugural Mayoral Golf Tournament which raised a sum of **R 812 000** towards educating our young people.

Mayoral Youth Tournament.

The Mayoral Youth Tournament was launched to encourage sports development in and around Rustenburg Municipality. To identify and expose talent, as well as bring back the moral regeneration of sports matters. We have witnessed some Netball players identified to play for Bojanala District Squad. We witnessed none organised / none registered teams affiliating with associations moving their status to organised ORBIT College has been used as agents to identify players. We have witnessed many players moving from Mayoral Cup to Orbit College. The tournament has graced

different wards like ward 25 in Monakato, ward 34 in Mfidikwe , wards 29 and 30 staged at Berseba village and wards 3 and 4 staged in Luka. Madamme Speaker, I am proud to announce that the 2026 Mayoral Youth Tournament will be staged in Lethabong for wards 27 and 28 on the 27th June 2026.

Maseco

Mayoral Stakeholder Engagement Committee (MASECO) is an internal committee that serves as a subcommittee of the municipality through which engagements with the mining companies, government departments, state-owned entities, business formations, Traditional Authorities, non-profit organizations-governmental organizations and civic organizations, having interest or affected by mining and quarry operations.

The committee is chaired by the Executive Mayor and spearheaded by the Intergovernmental Relations Unit in the Office of the Executive Mayor.

The structure consists of all Mayoral Committee Members (MMC's) and Senior Management of the municipality led by the Municipal Manager. Through this committee, significant projects and programmes have been achieved throughout Rustenburg. The municipality has gone into partnership with stakeholders such as Sibanye Stillwater, Impala Platinum, Glencore and other institutions to deliver sustainable services to our communities.

City @ Work Service Delivery Programme

Pursuant to a series of consultative meetings with ward councillors which began in April 2025, the Executive Mayor grouped wards in clusters and engaged administration to come up with an intervention programme to address issues raised by the ward councillors.

City at work programme was born from the engagement. The programme remains one of the intervention plans to address the burning issue of lack of services or poor levels of provision of services in our communities. The programme remains a practical response to the actual demand of communities' main objective to unblock service delivery in their localities. The City at Work programme aims to create a focussed approach to the municipality's delivery service issues of Revenue collection, Prepaid and Vending dispute management, Credit Control, By-law implementation and management, water infrastructure maintenance, road maintenance and grass cutting for an environmentally friendly city where all communities enjoy a high quality of life and diversity.

The outcome approach of City at Work is not a short-term programme as it will continue to all the clusters and all the wards. It is part of the process of the transformation agenda of the current administration to have results-oriented machinery capable of delivering on the mandate of together we can do more. This programme takes along our communities on this journey because at the heart of effective local government is its ability to provide reliable, consistent, and high-quality services to our people. Thus far the programme has reached wards 1, 3, 4, 8, 13, 14, 18,19, 20, 21,22, 24, 31, 32, 38, 39, 40,41 with measurable and improved results.

Conclusion

In closing Madamme Speaker, "A budget is more than just a series of numbers on a page; it is an embodiment of our values." Barack Obama. What I have come to lay down here today is a Budget aimed at addressing the most pressing issues of our people. However, it is a budget which we believe you can support sufficiently in line with the values and interests of the residents and ratepayers of Rustenburg. I would

like to extend a special word of thanks to all parties for their support in putting the budget together: it was not a simple exercise and hard choices certainly needed to be made given the situation we find ourselves in, but the fact that we did it means we can do it again and should we be re-elected back into office.

I also want to thank all of you colleagues for your support, love and dedication. To the members of the mayoral committee, thank you ever so much. We still have a duty to the people of Rustenburg and together let us push the final hurdle with pride and vigour driven by the passion we have for our people. To the Speaker, councillor Lebogang Pule ndhaa!!, Single Whip councillor Wakhi, ke a leboga.

Last but not least, I want to thank all the staff of the municipality for their love and support throughout our journey. It has been quite an experience and as we present this, the final Budget of our term I say THANK YOU!

Issued by Office of the Executive Mayor

Budget Speech 2026



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An environmentally friendly city where all communities enjoy a high quality of life and diversity

